

Is inefficient cash flow and debt derailing financial planning?



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Discussion priorities



- Why managing cash flow matters
- Debt should be tailored and diversified
- Making real estate an active part of retirement income
- Interactive discussion: Making the case for CFPs to manage client debt and cash flow

Is it fair to say...

Despite good incomes,
some clients still struggle
to meet their financial
planning objectives.



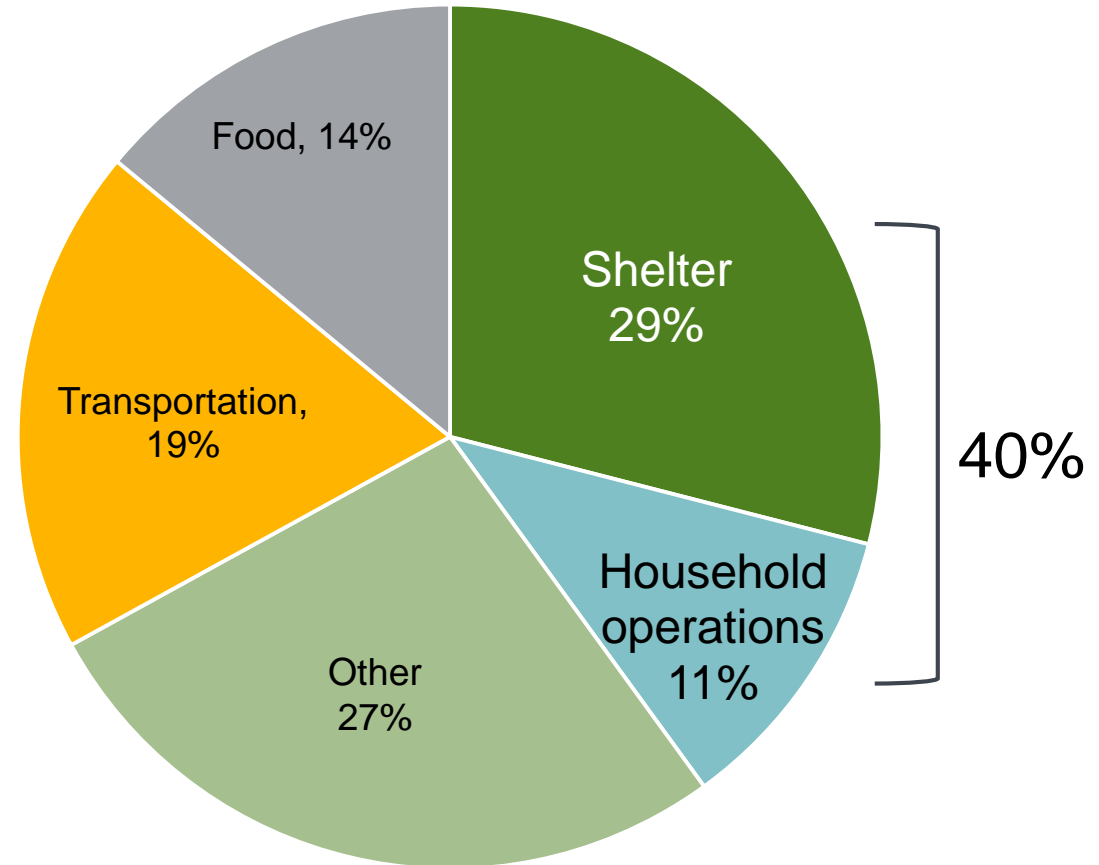
How much of your clients' income goes toward your financial recommendations?

Over 40%*

of income goes to housing costs
Where as household savings rate is <10%
(which doesn't include real estate)**

37%*

of all debt in Canada is held by
households earning \$100,000+



*Source: Statistics Canada: 2015, Household spending in Canada

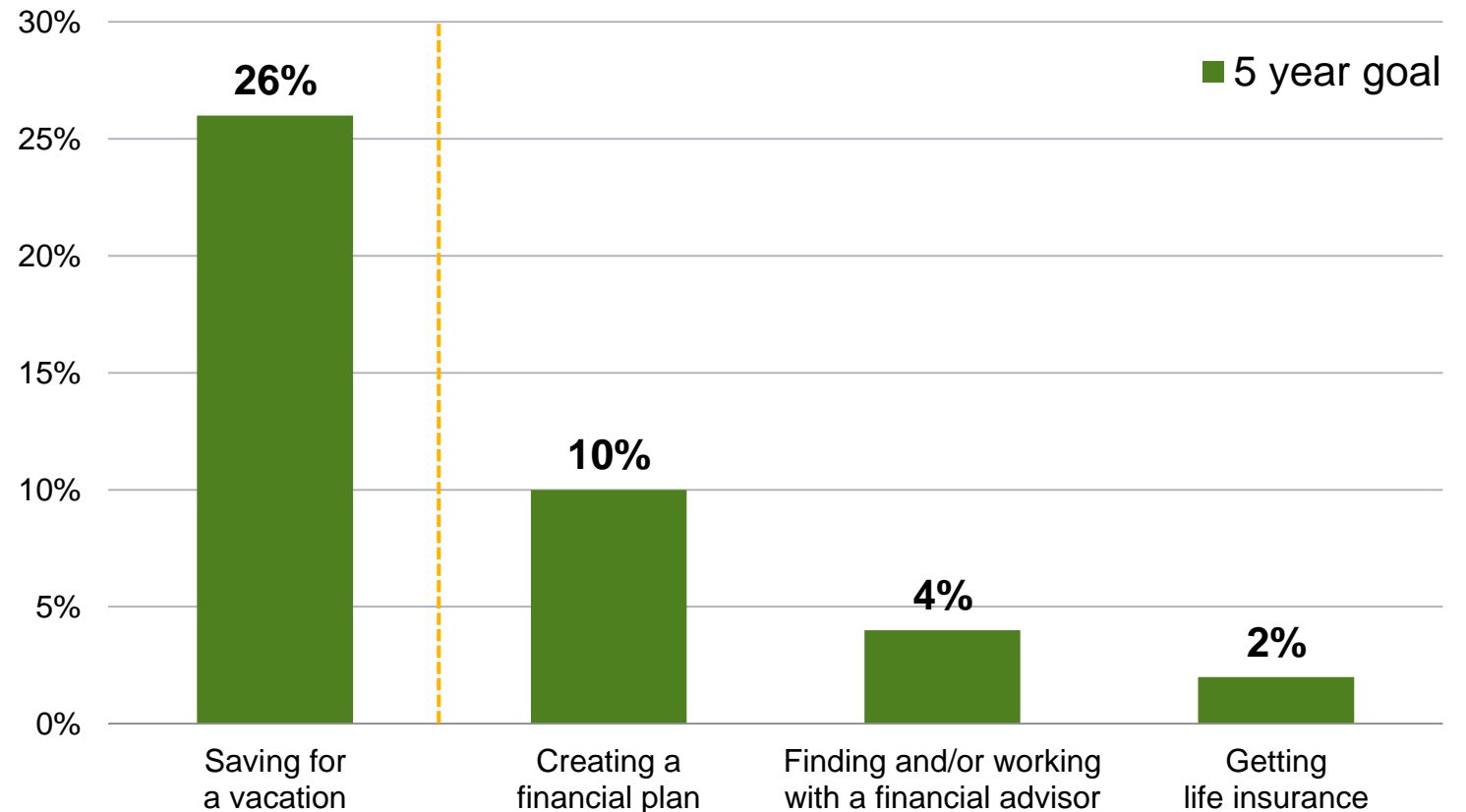
**Tradingeconomics.com: Canada Household Saving Rate 1981-2018

When clients self-manage finances, they can lose focus... which impacts planning

Top short-term priority is:

- The next vacation: 26%
- Financial planning: 10%

With rising mortgage costs reducing cash flow, where will they cut back?



A1. What are your top three financial priorities in the next 5/ 10 years?
Base: All Respondents (n = 2409)

When clients self-manage finances, mortgage decisions impact your financial plans

50%
of mortgages
renew in 2018-19

Many of your clients could experience
increased debt-servicing costs

2013
Qualifying easier 3.05% 5 year fixed rate
2018
Qualifying harder 3.84% 5 year fixed rate

NEARLY
1/2
of Canadians don't
negotiate their rate**

Many will take the rate
they're given. Why?...

63%
Don't know who to
talk to about
debt management

...Most clients don't
know where to go?

\$1,000 – \$3,000+ mortgage cost increase per year
Less money for living... or less for savings

*Moody's Investor Services, analyst Jason Mercer, March 13, 2018.

**HSBC news release – Global Survey, February 28, 2018

Source: Fall 2017 Manulife Bank Debt Survey, 2017. Rates from Manulife Bank as of March 1, 2013 & 2018



If you're not managing a client's debt and cash flow, who will?

Are you prepared to have someone else help them make these critical decisions?



Rapid change in
financial landscape



Competitors target
advisory fees



Increase your competitive
edge by adding debt and
cash-flow solutions

Managing debt & cash flow protects your assets

When a client passes away where do the estate proceeds go?

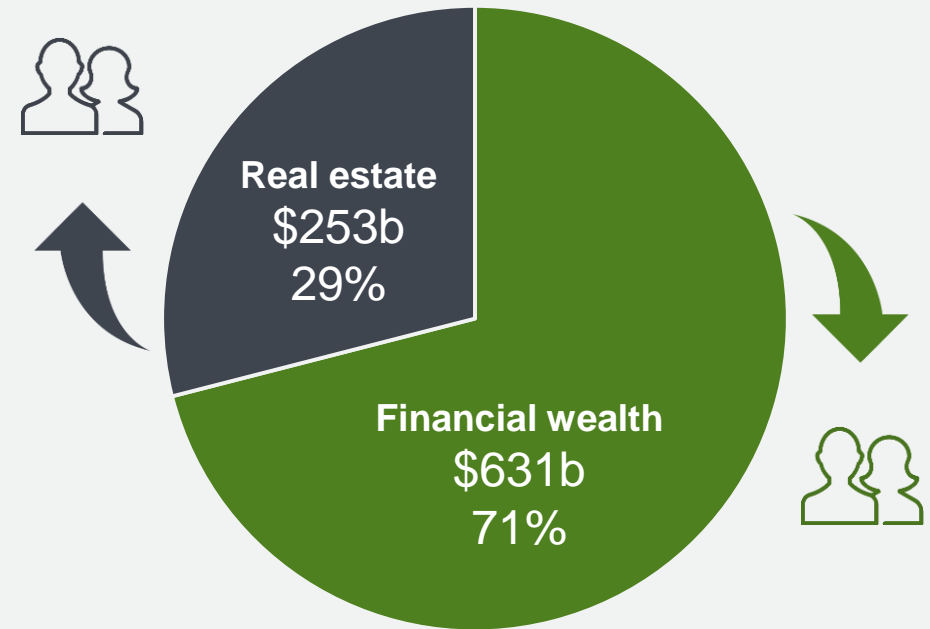
\$885 BILLION

in cash movement is expected over the next decade

At death, parts of the AUM or insurance proceeds are deposited to a bank account...

...is that account affiliated with your business practice?

\$885 billion “in motion”



Projected Intergenerational Inheritance Transfers.
Strategic insights.

Managing debt & cash flow puts your clients' money to better use

Would your home owners with debt like a 0% to 1% loan?

- Do these clients realize they are the lender?
- Does it make sense to be a borrower and lender at the same time?

\$400 BILLION
sits idle in Canadians'
chequing and savings accounts





Managing debt and cash flow can help build a home ownership plan

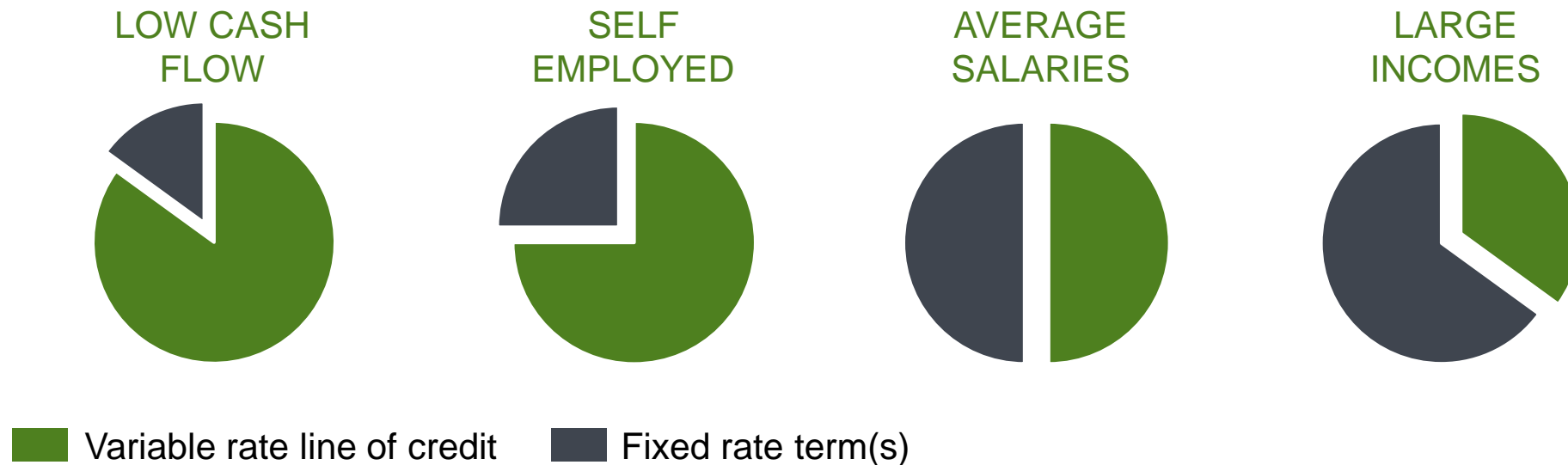
You wouldn't give every client the same investment portfolio...
Why is your client's debt not diversified?

When did the 5 year term (fixed or variable) become the homeowner standard...
regardless of circumstances... where is the diversification?

We should diversify the debt like any other savings plan

Build a mortgage specific to your clients' needs

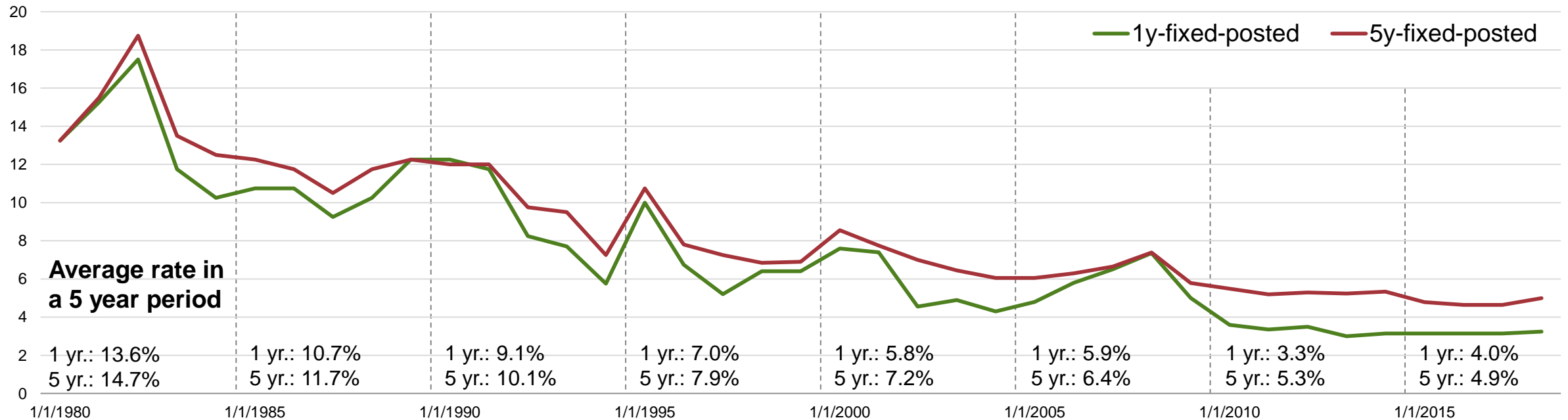
- Income
- Lifestyle
- Cash flow surplus
- Interest rate risk tolerance



When did the 5 year term mortgage become the standard?

- 5 year fixed-terms = less flexible
- Historically more expensive
- No behavioral benefits
- Shorter terms = huge potential for money saved

OVERALL AVERAGE RATE: 1980 TO 2018	
1 yr. term	5 yr. term
7.4%	8.6%



Tailored debt management: Rate sensitive clients can ladder debt like GICs

Clients who like the security of fixed rates with limited extra cash-flow

							AVG. RATE	
CREDIT LINE	\$50,000	Open credit line: Variable interest (Prime +1%)					5.63%	
1 yr. Fixed Term	\$50,000	7.7%	7.25%	6.9%	6.05%	5.79%	3.04%	6.12%
2 yr. Fixed Term	\$50,000	8.0%	10.75%	8.55%	6.05%	5.59%	2.84%	6.96%
3 yr. Fixed Term	\$50,000	8.5%	7.8%	7.75%	6.3%	5.19%	3.14%	6.45%
4 yr. Fixed Term	\$50,000	9.0%	7.25%	7.0%	6.65%	5.29%	3.7%	6.48%
5 yr. Fixed Term	\$50,000	9.5%	6.85%	6.45%	7.39%	5.24%		7.09%

(e.g. \$300,000 Manulife One – 25 year amortization)

INTEREST COSTS	
Old way: 5 yr. fixed only	New laddered debt
\$332,000	\$294,750

*1993 to 2018. Credit line principal payment is consistent over 25 years. Rates are for illustration purposes only and based on Bank of Canada posted 1 to 5 year rates.

Tailored debt management: Moving away from the 5-year rate

Summary: tailor debt by tolerance for mortgage rate volatility – e.g. 25 year amortization

	TRADITIONAL 5 YEAR FIXED	LOW TOLERANCE	MODERATE TOLERANCE	HIGH TOLERANCE
Structure	Five 5-year terms	Laddered equal portions: Credit line + 1,2,3,4, & 5 yr. terms	Equal portions: credit line + 1, 2, & 3 yr. terms	Staying short: credit line + 1yr. terms
Average rate	7.09%	6.46%	5.91%	5.88%
Average payment	\$2,100	\$1,980	\$1,970	\$1,870
Total interest	\$332,000	\$294,750	\$291,700	\$261,100
Savings		\$37,250	\$40,300	\$70,900

Tailored debt management...even in retirement

With clients living to 100 years and beyond don't they need to use all of their assets for income?



Canadians aged **100+** are the fastest growing segment in the country



Your client's home may represent **1/2** of their net worth at retirement

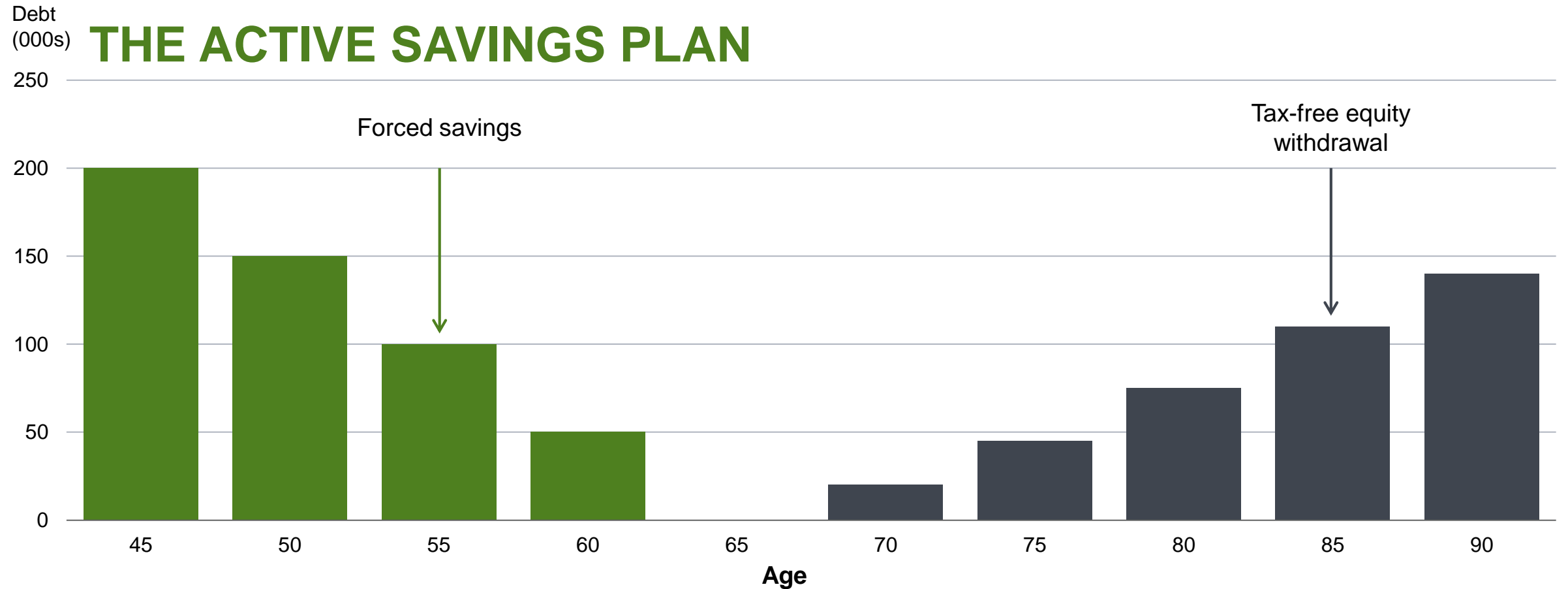


More clients are retiring with debt. Seniors are adding debt faster than any other age segment*

*Statistics Canada: 1 in 3 retirees hold debt/Equifax news release q2, 2017: senior debt grew by 4.3 per cent over the past year, outpacing every other segment o

Your clients home is a great retirement savings plan...
but they don't have to sell it. Treat it like any other income vehicle

Home ownership as a tax-free income source

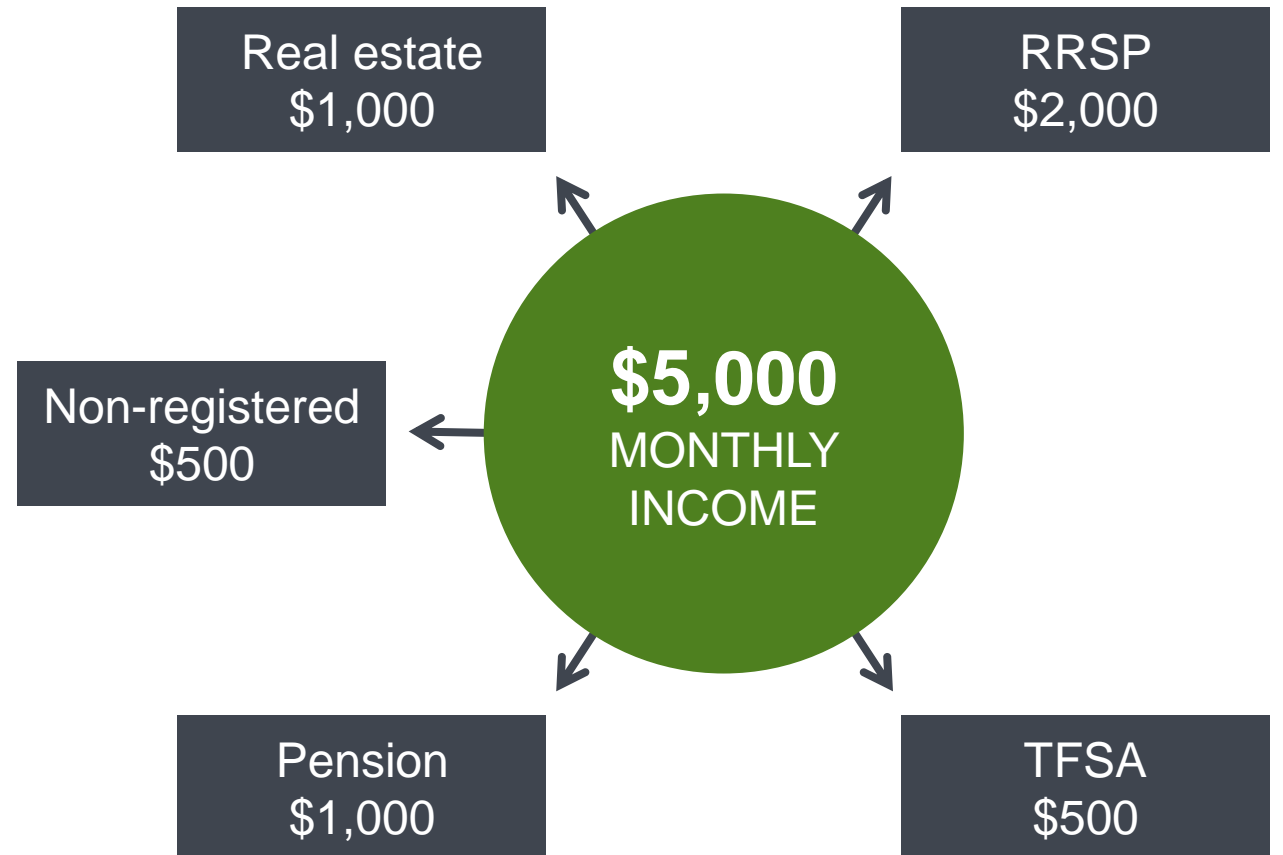


Real estate is a “real “asset. Fully diversify a client’s retirement income

DIVERSIFIED APPROACH



Dialed up or down
with all asset classes



Being open minded to this approach has some big benefits

- Helps clients stay in their home longer... they live longer
- Extends the life of all client assets
- Retains net worth later into retirement
- Optimizes tax efficiency – **PAY LESS TAX!**
- Eliminate idle savings. Keep financial flexibility – **LESS STRESS!**



WHAT'S IN IT FOR YOU

Own the debt... Own the client

- Protect your AUM & client base
- Maximize net worth planning process
 - Greater diversification and planning flexibility
- Profit from increased savings and insurance commitments





Interactive Discussion: Making the case for CFPs to manage client debt and cash flow

Bill Bell

President, Bell Financial Inc.

B.Math, B.Ed, CHS, CFP, CLU, CEA, CIM

Financial Author: Simple Money (2007) & One
Step to Wealth (2000)

Agree or disagree



Should advisors remain focused on their core product offerings (investments or insurance) and not spread themselves too thin in areas where they are not experts (such as banking)

What would be your recommendation to advisors who say...

“I’m comfortable with clients who use their existing bank for mortgages, credit cards, chequing and deposit accounts”



Agree or disagree



Commissions on bank products are low for the effort/risks involved

Follow-up question for Bill

Now that you have incorporated banking into your practice, how have you benefited from it's income generating potential?



Agree or disagree



Access to home equity lines of credit or all-in-one accounts are generally dangerous for clients

What would be your recommendation to advisors who say...

“Even though a home equity line of credit may be good for some clients, there’s no sense putting one in place when they are debt-free.”





Closing remarks with Bill Bell



Recap:

Keep your clients' financial plans on track by managing their cash flow and debt

- Clients have cash flow, debt and retirement income challenges. CFPs are best trained to help
- Effective cash flow planning pre-retirement can help meet overall retirement savings goals
- Remove the stigma that the home can't be touch for retirement income
- Cash flow management leads to goal setting. You deliver what clients want!

Thank you... Questions?

Important information

As at April 9, 2018, the Manulife One base rate is 3.95% and the annual interest rate is 1.25%.

Both are variable rates, calculated on the daily closing balance and charged monthly.

The monthly administration fee is \$16.95 (\$9.95 for seniors). Rates and fees are subject to change.
Rates are as May 10, 2018

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